



October 20, 2000

**Mr. John F. Damico, President
Environmental Rate Consultants, Inc.
2113 Greenbriar Place
Union, Kentucky 41091**

RE: STORM WATER UTILITY PROGRAM IMPLEMENTATION

To Whom This May Concern:

I am writing to underscore the completion of a very critical project the city of Columbus, and their consultants, successfully accomplished several years ago. John F. Damico, President of Environmental Rate Consultants, Inc. (ERC), and a team of experts were hired to design and implement a stormwater utility for the city of Columbus, Ohio.

John Damico managed a consultant team and guided the city through all aspects of developing and implementing a stormwater utility and crafting a comprehensive stormwater management program. Specifically, Mr. Damico prepared important issue papers that proposed valuable recommendations relative to operational policies and procedures; coordinated a public information campaign, oversaw the development of a stormwater credit mechanism; and shaped a comprehensive stormwater financing strategy that included a level of service definition, a cost of service analysis, a rate structure analysis and a rate study analysis. This work culminated in a cash flow analysis and five-year budget plan.

John was outstanding in all aspects of this important and successful project. If one has additional questions, please feel free to contact me at the address or number below.

Sincerely,

**Dirk Brown
Revenue Systems Administrator
Stormwater Utility Office, Room 4031
City of Columbus
Columbus, OH 43215
(614) 645-1769**

Utilities Complex	910 Dublin Road	Columbus, Ohio 43215	
Director's Office	614/645-6141	FAX: 614/645-8019	TDD: 614/645-6454
Sewerage and Drainage Division	614/645-7175	FAX: 614/645-3801	TDD: 614/645-6338
Water Division	614/645-7020	FAX: 614/645-8177	TDD: 614/645-7188
Electricity Division	3500 Indianola Avenue	Columbus, Ohio 43214	
	614/645-8371	FAX: 614/645-7830	TDD: 614/645-6454